

# ACT-A Strategic Plan & Budget

October 2021 to September 2022

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MEMBER STATES INFO SESSION | 21 OCTOBER 2021

Enhancing equity in access to COVID-19 tools.

# The new Strategic Plan & Budget in 2 major sections

## SECTION 1: STRATEGY & PLAN

- 01 ACT-A in a radically different world
- 02 ACT-A's focus & strategic priorities for the next 12 months
- 03 Pillar contributions to closing global gaps in access to COVID-19 tools
- 04 Tracking & accelerating progress

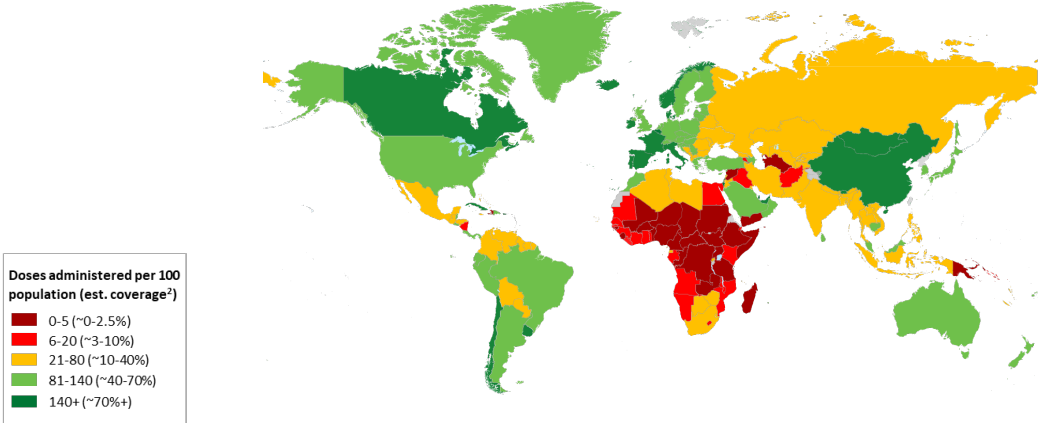
## SECTION 2: BUDGET

Periodically updated

- 05 ACT-A's funding needs
- 06 Detailed work packages by strategic priority, Pillar & outcome cat.
- 07 Assumptions underpinning the new strategy & budget
- 08 Investment case

# Escalating inequity is resulting in a 2-track pandemic

## Vaccine inequities

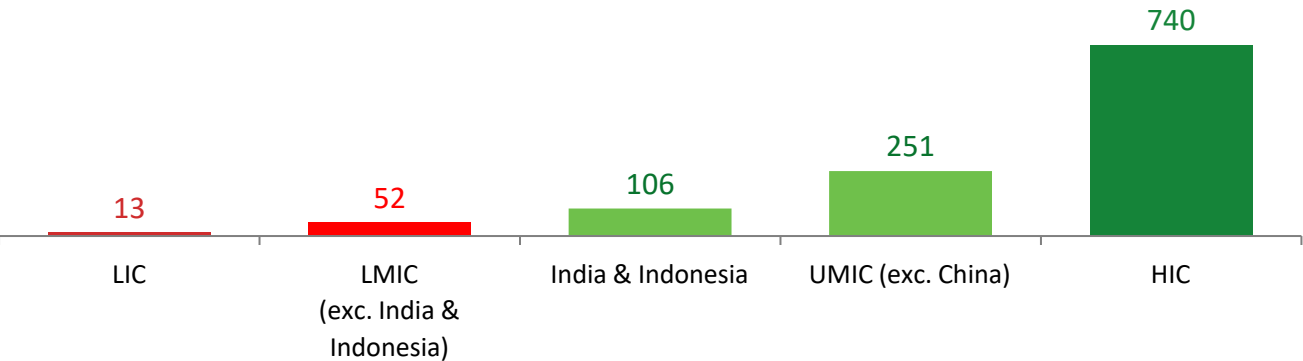


If this inequity continues...

>5m  
lives lost in  
2022 alone

## Testing inequities

(daily tests / 100K pop) at end-Sept



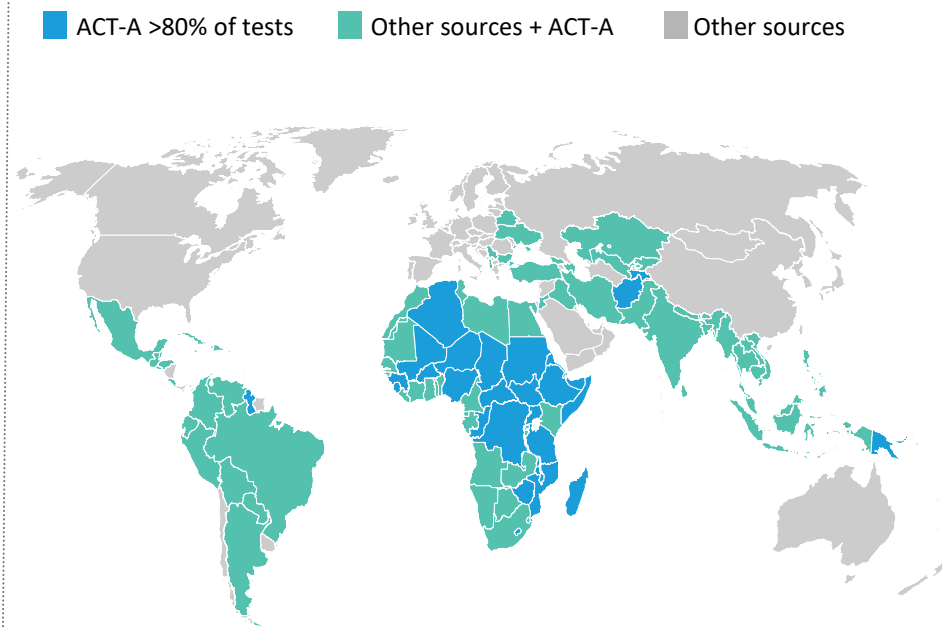
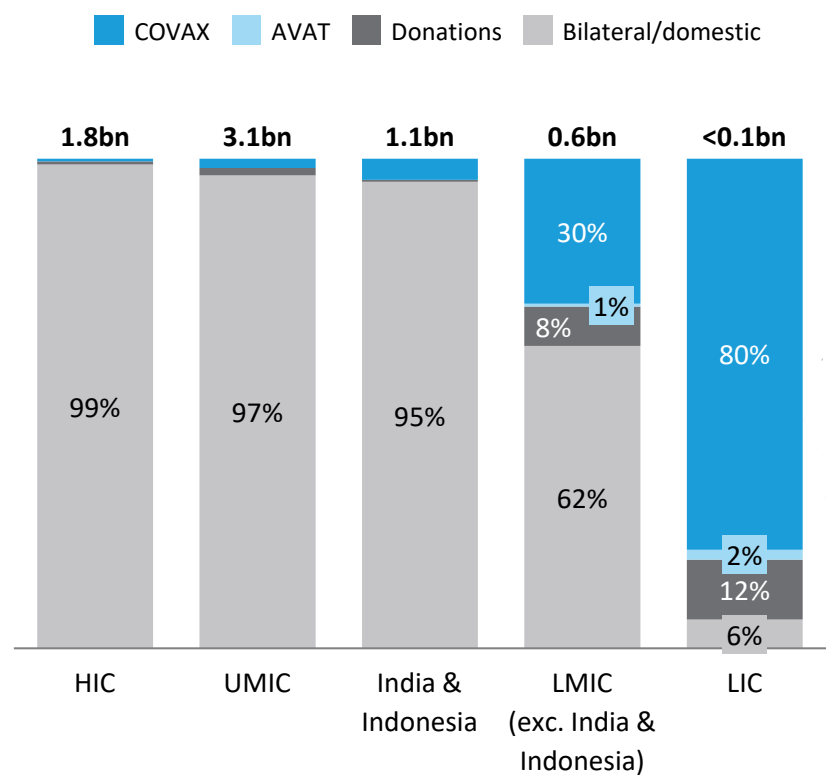
\$5.3tr  
economic cost  
by 2026

Source: WHO COVID-19 Dashboard (retrieved October 6<sup>th</sup>, 2021); FIND SARS-COV-2 TEST TRACKER (retrieved on October 6<sup>th</sup>, 2021)

# ACT-A is crucial to solving inequity

COVAX already delivers 80% of LIC vaccines

ACT-A Dx delivers >80% of tests for >20 LICs

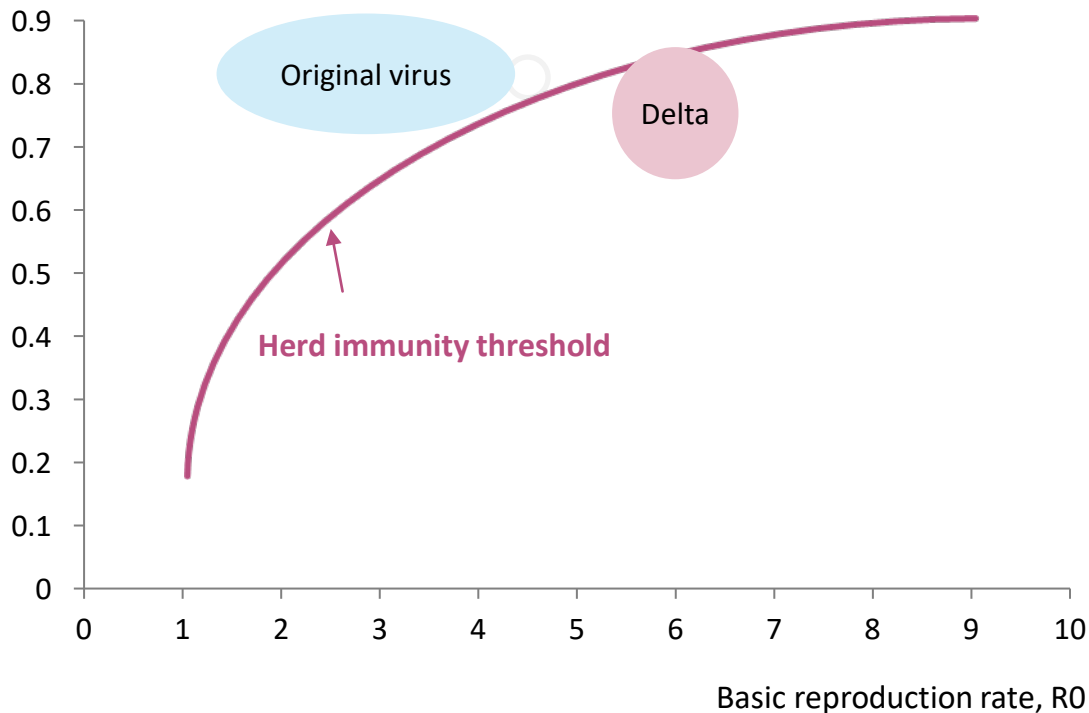


Source: COVID-19 Vaccine Market Dashboard; FIND tracker (retrieved on October 6<sup>th</sup>, 2021)

# With an evolving virus ACT-A's integrated approach is essential

## New variants challenge herd immunity...

Vaccine effectiveness



## ...making full package essential



High **vaccine** coverage to reduce disease & deaths



**Testing** to guide response & save lives



Lifesaving **O<sub>2</sub>** & treatments



**PPE** to reduce exposure

&



Public health & social measures

Source: Hodgson David, Flasche Stefan, Jit Mark, Kucharski Adam J, CMMID COVID-19 Working Group. The potential for vaccination-induced herd immunity against the SARS-CoV-2 B.1.1.7 variant. Euro Surveill. 2021;26(20)

# ACT-A strategic priorities for next 12 months

**ENABLING  
PRIORITY:**

**1** Closely track overall to access Vaccines, Tests, Treatments & PPE  
to drive ACT-A work on equity



**PRODUCT  
PRIORITIES:**

**2** Accelerate progress to the 70% vaccination target

**3** Advance testing rates to at least 100 / 100K people / day

**4** Treat 120 m people & protect 2.7 m HCWs in LICs, LMICs & key UMICs

**DELIVERY  
PRIORITY:**

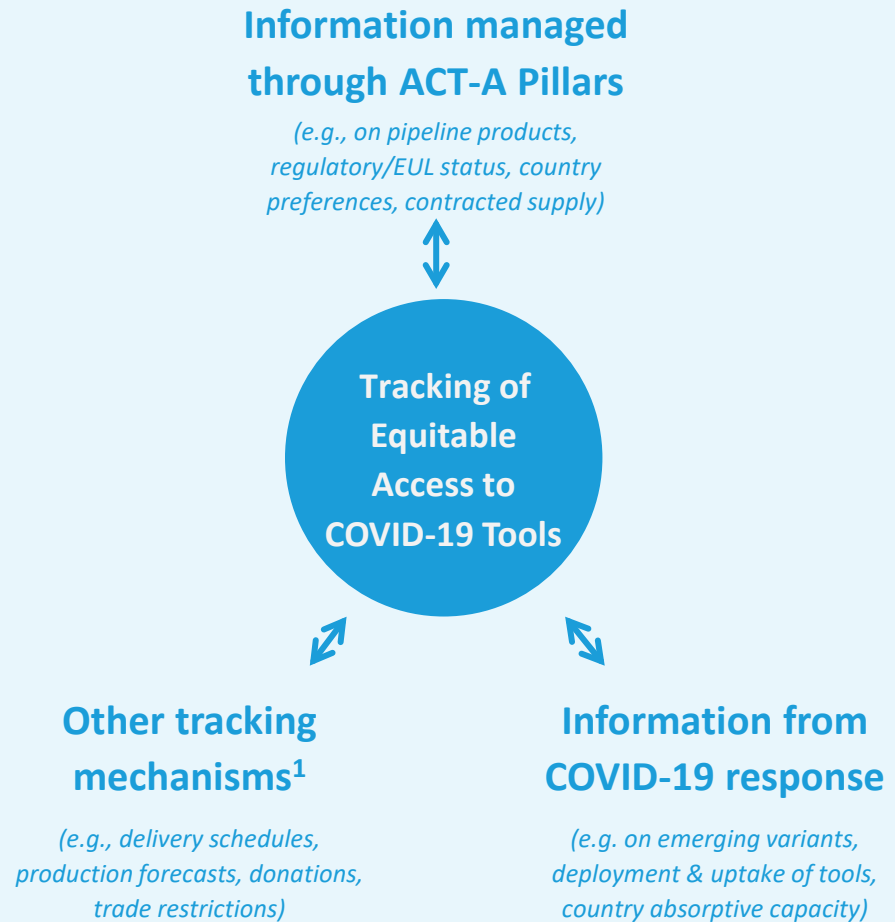
**5** Fully integrate Pillar delivery with COVID-19 national responses  
*(through revamped Health Systems & Response Connector)*

# Tracking & accelerating progress towards global goals

Realtime, tracking of progress & gaps towards global targets will drive ACT-A's day-to-day work...

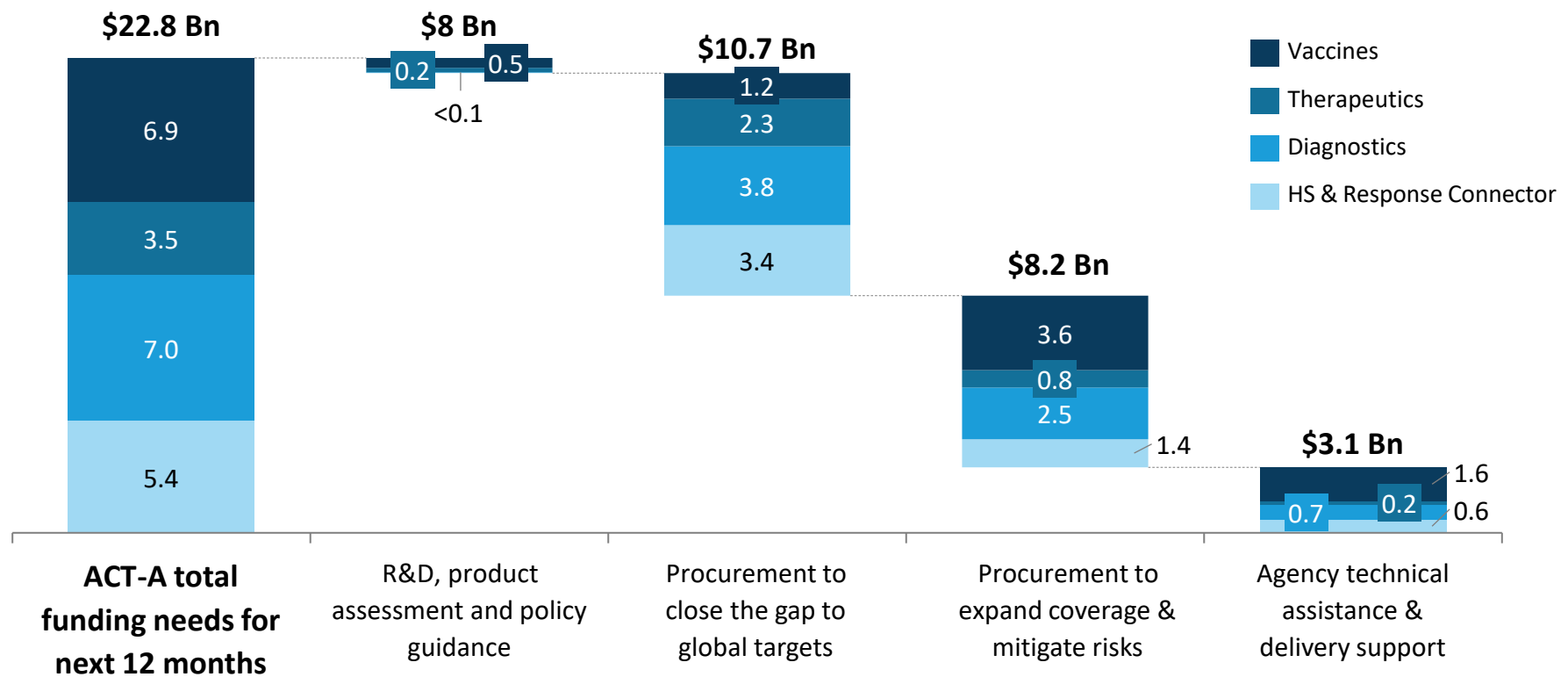
...enhance stakeholders advocacy in support of ACT-A's objective...

...with the new HSRC Pillar leading this **multi-agency, multi-partner effort**



1. e.g., manufacturers, global / regional initiatives

# ACT-A needs US\$ 22.8 Bn for the next 12 months to help vaccinate the world, save lives & keep health systems safe...



**Add'l financing will be needed to support in-country delivery in areas with the weakest systems**

Note: Figures are rounded. Financing assumptions for different country income groups vary by Pillar and product. 15m enabling costs included as part of gap-filling need. Total does not account for potential carryover of \$1.2 Bn donor contribution still pending allocation as of 15 October 2021.



# Taking forward the Strategic Review

DRAFT

Annexes

**Annex 1: Taking forward the recommendations of the Strategic Review**  
The independent ACT-A Rapid Strategic Review was commissioned by the ACT-A Sponsors in July 2021 and performed by Dalberg Global Development Advisors between 1 August and 1 October 2021. The final report (link) included the specific recommendations in the table below. The table below outlines how ACT-A's response to the recommendations.

Recommendation	How ACT-A will carry it forward	Timeframe
<b>Mandate</b>		
1. Continue ACT-A whilst there is still value in global coordination on COVID-19 tools along the entire value chain, likely throughout 2022.	Partner Agencies agreed to continue the ACT-A collaboration until at least end Sep 2022 per the strategic plan. The need for another extension will be reassessed in Jun 2022.	Immediate
<b>Health systems and country support</b>		
2. In addition to maintaining the urgency and focus on R&D efforts, increase strategic emphasis on downstream work. This means supporting in-country product uptake and working to close the equity gap for currently available tools.	This strategic emphasis on supporting in-country product uptake and addressing gaps in equitable access to COVID-19 tools is well reflected in ACT-A Pillar's delivery work and in the new ACT-A strategic priorities and targets which are anchored in globally agreed targets for equitable access to COVID-19 tools (See Sections 2 & 3). The importance of R&D is also reflected in the S&B in section...	Immediate
3. Focus the HSC mandate to be more clearly on response and supporting gaps in country readiness and tool uptake not currently covered by the Pillars.	The new and sharpened focus of the HSC will better connect Pillar delivery work with the COVID-19 response and in so doing help address critical bottlenecks affecting tool uptake at country level in support of national COVID-19 response priorities (See Section 3.4).	Immediate
4. Further link ACT-A to national COVID-19 responses by working with WHE IMSTs at all levels to better connect dynamic country needs with pillar-level strategic planning across the value chain, enabling ACT-A to take a more proactive, country-centred, and demand-driven approach.	As part of the refocused HSC workplan (See Section 3.4), WHE will play a key role in connecting the Pillars to the COVID-19 response and country level operations, opening an important additional channel for Pillars to identify and respond to changing country needs.	Immediate

a.1

WORKING DRAFT AS OF 13 OCT

- **11 main recommendations across 5 categories:**
  - Mandate
  - Health systems & country support
  - Participation & engagement
  - Communications & info sharing
  - External coordination & collaboration
- **6 already reflected in new S&B for ACT-A to take forward; remaining 5 to be taken forward by end of Q4 2021**

## Next steps to release the new ACT-A Strategy & Budget

