

CD OVERVIEW & POST COVID-19 PRIORITIES MAY 6, 2021

COMMUNITY DEVELOPMENT

Michigan Economic Development Corporation

MEDC IS COMMITTED TO ENABLING LONG-TERM ECONOMIC OPPORTUNITY FOR ALL MICHIGANDERS



Achieve long-term economic prosperity for Michiganders by investing in communities, enabling the growth of good jobs and promoting Michigan's strong image worldwide



Make Michigan's economy the nation's fastest growing, most equitable and most resilient by:

Achieving 'Top 10' status for:

- Job growth in targeted sectors
- Equitable job growth
- Real median household income growth

Attaining the largest net gain of talent in the Midwest.

GUIDING PRINCIPLES



Sustainable, long term growth

Catalyze long-term job growth. Ensure resilience of Michigan's economy against downturns and automation potential.



Regional impact

Empower and support every region – from rural areas to urban cores – in improving economic outcomes.



Equitable, high-wage growth

Drive equitable pathways toward highwage growth by enabling industries, communities and businesses that provide opportunities for all.



Customer focus

Ensure a customer (businesses, communities, entrepreneurs) and partner orientation in all we do.

STRATEGIC FOCUS AREAS





Attract, retain and support businesses

Aggressively work to attract and retain companies in target industries that support growth in jobs, wages and investment



Foster high-wage skills growth

Collaborate on efforts to produce, attract and retain the skills needed for indemand and high growth occupations in focus industries



Develop attractive places

Attract talent through innovative placemaking and streamlining development processes at the community level to transform underutilized properties into vibrant areas



Catalyze entrepreneurship

Strengthen the ecosystem that enables more entrepreneurship, commercialization and new business creation



Market the state

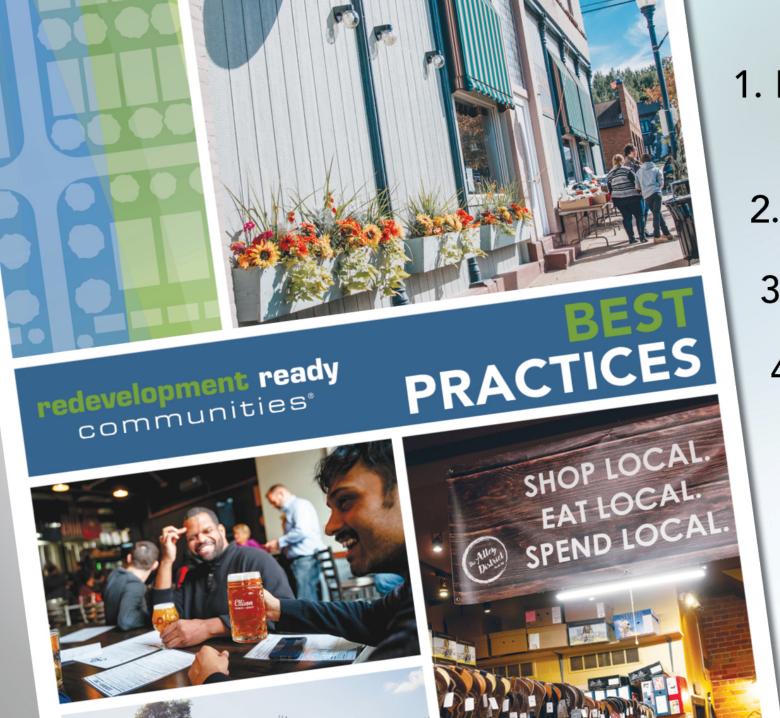
Promote Michigan's image as a world-class business location and travel destination







RRC empowers communities to shape their future by building a foundation of planning, zoning and economic development best practices and integrating them into their everyday functions.



- 1. Plans & Public Engagement
 - 2. Zoning
 - 3. Development Review
 - 4. Boards & Commissions
 - 5. Economic Development& Marketing
 - 6. Redevelopment Ready Sites®

RRC LEVELS: ESSENTIALS & CERTIFIED

RRC offers two levels: "Essentials" and "Certified." Communities can determine which level is most appropriate for their needs based on capacity, community goals and other local factors. Communities are encouraged to consult with their assigned RRC planner if they are unsure which level they would like to pursue.



Communities who have achieved Essentials status have all the key documents and practices in place to provide a predictable development experience and meet local planning and zoning responsibilities under Michigan law.

RRC Certified communities
have integrated all the Best
Practices into their local
processes and proactively seek
out community development
opportunities while providing
a predictable development
experience.







Suite of Services



Baseline Community Visits



Priority Site Identification & Promotion



Predevelopment Assistance



Developer Matchmaking

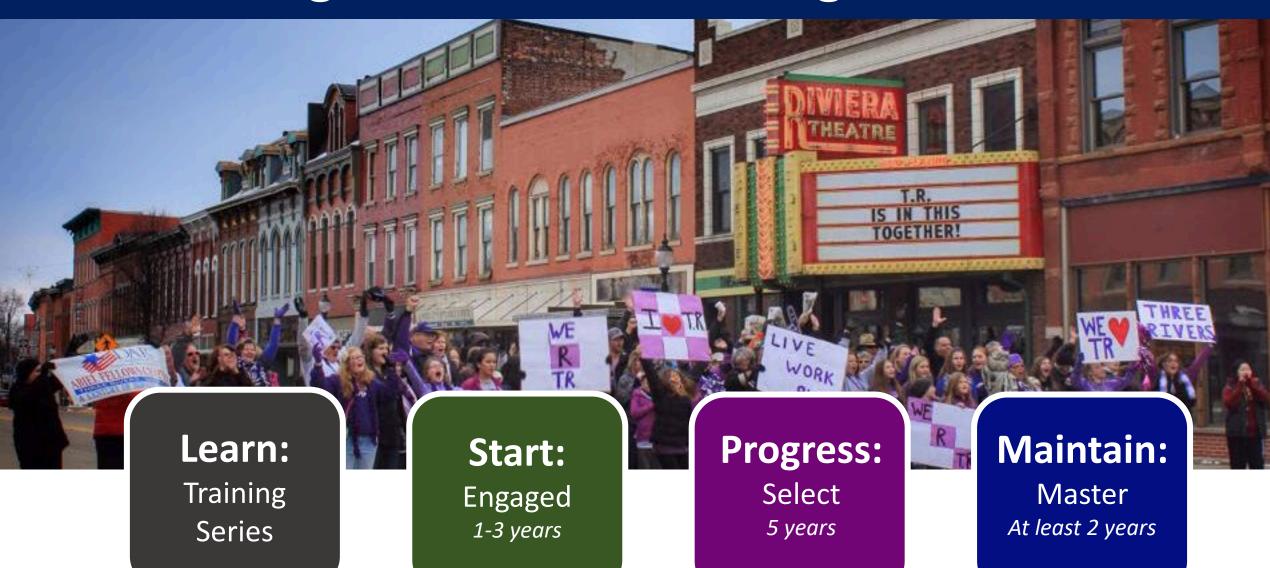


Design/Build Package





Michigan Main Street Program Levels



Michigan Main Street Communities 2020







▲ Downtown Lansing Inc.

* Eaton Rapids

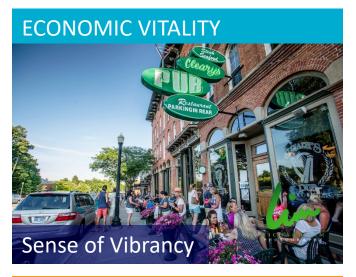
▲ Old Town Lansing



▲ Master Level communities



Comprehensive Impact of Main Street











Technical Assistance

- Business Retention Tools
- B Corp education & training

Access to Capital

- Match on Main
- Community Capital

Partnership / Referrals

- MI-SBDC
- National Main Street Center
- Local resource providers

Technical Assistance

- Business Retention Tools
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Access to Capital

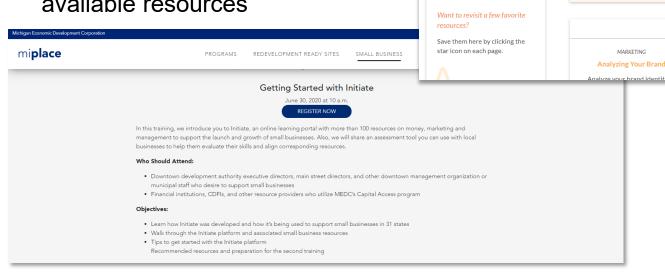
- Match on Main
- Community Capital

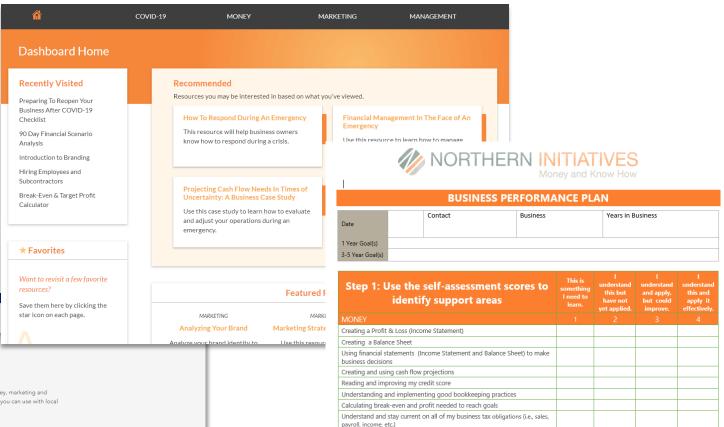
Partnership / Referrals

- MI-SBDC
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BUSINESS RETENTION TOOL

- Small businesses may access an online learning portal through a partnership with the MEDC & Northern Initiatives
- Training series for local units of government, DDAs and Main Street programs to support businesses within your district and how to navigate the available resources





MARKETING

Communicating product/service features and benefits effectively

Aligning my marketing plan to support my revenue and profit goals

Creating/utilizing a brand that represents my business clearly

Defining and reaching target market

Communicating my competitive advantage

Increasing the effectiveness of my website

Improving my social media marketing efforts

Engaging customers through email marketing

DOING GOOD

- Through a partnership with Good For Michigan, offering support to businesses interested in making a positive impact on their employees, their local community and the natural environment.
- WHY? Resiliency, talent attraction, sustainability!









MATHLETA









































Companies who make a positive social, environmental, and economic impact are often considered "doing good." Some of these companies have gone on to become a certified B Corporation and explicitly use business as a force for good.

The Certified B Corporation designation is earned by companies that are focused on environmental and social change in addition to monetary profits (the triple bottom line). B Corps are certified by B Lab, a nonprofit organization that believes in unifying companies around the world with their goal of making high ethical standards for business practices the new norm.

Technical Assistance

- Business Retention Tools
- B Corp education & training
- ReopenMainStreet.org

Access to Capital

- Match on Main
- Community Capital

Partnership / Referrals

- MI-SBDC
- National Main Street Center
- Local resource providers

MATCH ON MAIN

- Small Business grant program administered in partnership with eligible communities including Michigan Main Street & Certified RRC communities
- Supports new and expanding businesses by providing up to \$25,000 for interior renovation and working capital for inventory, marketing and other eligible expenses.





COMMUNITY CAPITAL

Community capital is simply money that comes from the community and goes to the community. This can include donation-based crowd funding like PSCP to investment-based crowdfunding that is a potential tool for small businesses.







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SBDC RESOURCES

- Business Counseling, Growth Team Consultants, and Ondemand trainings
- CARES Act Plan
 - Contracted service providers to assist small businesses
 - Additional business consultants available
- Comeback Kit





HOW WE HELP

Business Consulting Accounting **Budget Planning Buy/Sell a Business Cash Flow Management Customer Relations eCommerce Franchising Government Contracting International Trade Legal Issues** Managing a Business **Human Resources & Organizational Development**

Start-Up Assistance Tax Planning **Technology/Computers** Market Research **Search Engine Optimization Training** (SEO) Analysis **Export Strategy Transition Planning Business Plan Development Commercialization** Financial Management **Marketing Strategy** Cybersecurity Loan Package Development Emerging Technology

In-Person Training Workshops **Live Online Training On-Demand Online Technology** Roadmapping **Investor Readiness Strategy Business Accelerator Fund** Fund **SBIR/STTR Proposal**

Review





 Survey is the process for identifying and gathering data on a community's historic resources. It helps:

 Communities to prioritize preservation projects for technical assistance, grant applications, and local funding

- Property owners and developers to prepare National Register nominations, which enable use of historic preservation tax credits
- Planners to develop land use policy and promote responsible decision-making
- Community organizations to develop heritage tourism and educational programming



Designation

 Local Historic District (PA 169)
 Enables communities to establish local historic district ordinances to protect historic properties and incorporate preservation into community planning

National Register of Historic Places
 Provides a tool that allows communities to recognize and honor important places and enables certain properties to access preservation incentives



Tax Credits

- 20% Federal Rehabilitation Tax Credit
 - Receive roughly 35 new applications per year
 - Approve approximately 25 Part 3 application per year
 - Representing an annual average of \$138M in direct investment
- 25% State Rehabilitation Tax Credit
 - Not yet actively accepting projects



Michigan Lighthouse Assistance Program (MLAP)

- Planning and Rehabilitation Grants
 - \$60,000 maximum award
 - 50% of grant award match required
 - Governmental units and non-profits
- Funded by the "Save Our Lights" license plate
 - Over \$2.4 million awarded since 2000
 - \$25 from each new plate and \$10 renewal to fund

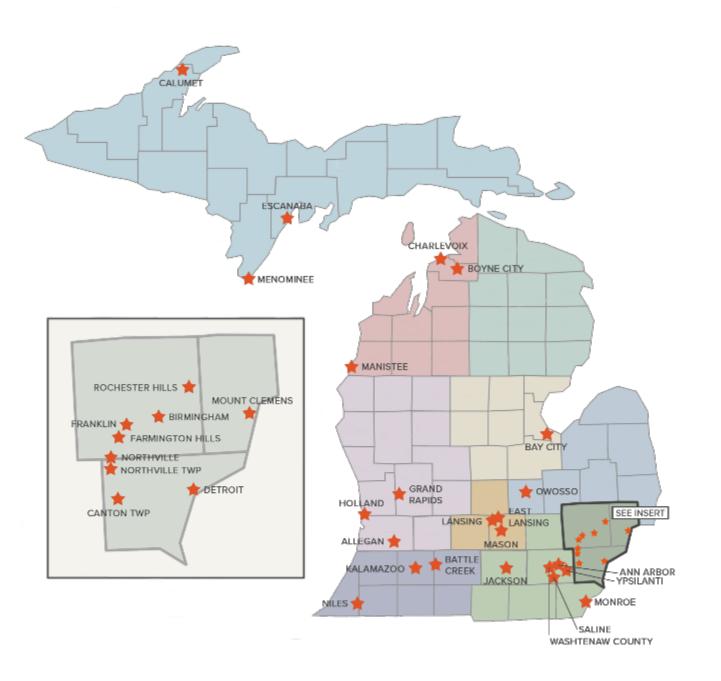




Certified Local Government (CLG) Program

- Federal-State-Local Partnership
- Any local unit of government—county, city, township, or village—willing to meet program requirements
- CLGs support and integrate preservation into master planning and community development processes
- CLGs are recognized as active partners in the national historic preservation program and gain special access to technical assistance, grant funding, and other benefits





Allegan

Ann Arbor

Battle Creek

Bay City

Birmingham

Boyne City

Calumet

Canton Twp

Charlevoix

Detroit

East Lansing

Escanaba

Farmington Hills

Franklin

Grand Rapids

Holland

Jackson

Kalamazoo

Lansing

Manistee

Mason

Menominee

Monroe

Mount Clemens

Niles

Northville

Northville Twp

Owosso

Rochester Hills

Saline

Washtenaw Co

Ypsilanti



COMMUNITY DEVELOPMENT GOALS

Local & Regional Impact

- Project supports the vision and goals stated in the local master plan, downtown plan, capital improvements plan and/or economic development strategy.
- Community financially supports the project as demonstration that the project is a priority.
- Project strengthens connections to local/regional workforce and career opportunities to the community, region and/or state's overall workforce and opportunities particularly in support of the growth and development of the MEDC's strategic focus industries.
- Located in a Geographically Disadvantaged Area
- Project is coordinated with or supports other state investments in the community.
- Readiness of infrastructure utilities, housing, transportation, public transit and other community services. Is project filling available capacity or creating need for new community or state investments in infrastructure/resources?
- Emerging developers who seek to generate community development projects that serve as a catalyst for community impact, specifically in geographically disadvantaged areas.
- The community has a documented public participation strategy for engaging a diverse set of community stakeholders.

COMMUNITY DEVELOPMENT GOALS

Place Considerations

- Evaluated in concert with the basic tenets of urban design; has mass, density, building type(s), and scale appropriate to the neighborhood context and positively contributes to the pedestrian experience.
- Contributes to a traditionally dense mixed-use area and contains multi-story elements.
- Promotes mixed-income neighborhoods.
- Incorporate integrated and sustainable approaches to manage the quantity and the quality of stormwater for infrastructure improvements.
- Universal design (designed to be accessed, understood and used to the greatest extent possible by all people).
- Redevelopment meets a third-party certification for green buildings (Leadership in Energy and Environmental Design [LEED], Energy Star, Living Building Challenge, Net Zero Energy Building, Green Globes, etc.)
- Availability of public transportation or other transportation programs to improve job access, or proximity/accessibility for workforce.
- Addresses improvement to non-motorized transportation.

COMMUNITY DEVELOPMENT GOALS

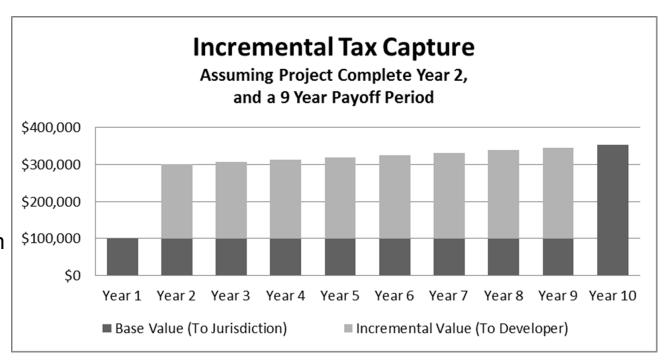
Economic & Financial Considerations

- Senior Financing: maximize all available senior financing with preference through a federally insured and regulated senior lender.
- Debt Service Coverage Ratio: ensure that the projected cash flow after MCRP incentive is applied is adequate to service debt.
- Financial need for the incentive(s) is demonstrated.
- All other potential funding resources have been explored and maximized.
- Demonstrated financial commitment towards the project by developer/owner equity contribution (generally 10–20% of total development cost) and deferred developer fees. Flexibility on these contributions will be given to emerging developers.
- Developer and non-third-party fees (including management, guarantee, and project coordination fees, etc.) should be deferred through available cash flow as a general rule.



BROWNFIELD TAX INCREMENT FINANCING

- Eligible Project: property or building that is contaminated, functionally obsolete, blighted, historic resource
- Adjacent and contiguous properties
- MEDC administers non-environmental activities
- EGLE administers environmental activities
- Industrial, commercial, residential, etc.
- Eligible Non-Environmental Activities:
 - Brownfield & Act 381 Work Plan preparation
 - Interest (case-by-case basis)
 - Demolition
 - Lead & asbestos study, abatement
 - Site preparation & infrastructure (CORE communities only)



COMMUNITY REVITALIZATION PROGRAM (CRP)

State Gap Financing for Private Redevelopment Projects

- Competitive. Need-based. Performancebased.
- Annual appropriation from Legislature
- Grants, direct loans, loan participation, equity investments
- Grants up to \$1.5M per statute (limited to \$750k per parameters). \$10M into any single project.

Property Eligibility: contaminated, blighted, functionally obsolete, historic resource

Eligible Investment: demolition/site improvements, rehabilitation, new construction, architectural/engineering, M&E, Furniture/fixtures



COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

- US Department of Housing and Urban Development (HUD) allocates CDBG funding to the State, funds flow from MEDC to local municipality
- Eligible Projects must meet at National Objective and must have an Eligible Activity
- National Objectives:
 - Benefit persons of Low to Moderate Income: Job creation, Area benefit, Housing
 - Prevention or Elimination of Slum or Blight: Spot, Area wide, Historic preservation
 - Urgent Need
- Specific requirements related to prevailing wages, bidding, contracting
 - Work closely with your CATeam and CDBG program specialist to ensure compliance
- Currently funded incentives: rental rehab, water related infrastructure (WRI)

REACH OUT TO YOUR COMMUNITY ASSISTANCE TEAM SPECIALIST AS EARLY AS POSSIBLE!

Public Spaces Community Places (PSCP)





Muskegon Rails Project

Q MUSKEGON, MI

Prepare and paint murals on two railroad overpass bridges along Seaway Drive

\$25,562	33
of \$50,000	days left

★ Matching Grant: Michigan Economic Development Corporation

VIEW

∳ SUPPORT



Splash Pad at Claude Evans Park

The splash pad would be a fun and unique addition to Claude Evans Park, where it would encourage more families with young children and youth to gather.

\$60,483

of \$50,000

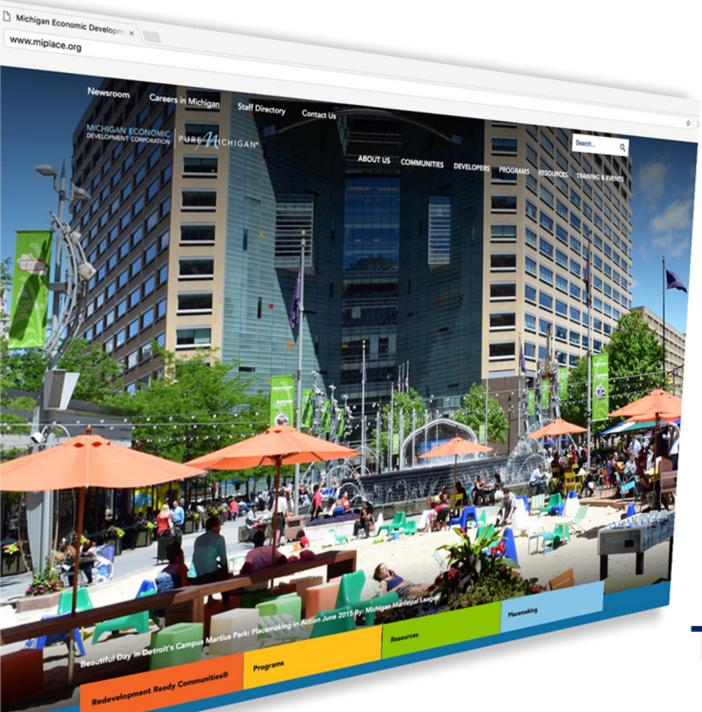
Project Closed

★ Matching Grant: Michigan Economic Development Corporation

VIEW

SUCCESS!





RESOURCES

www.miplace.org

LinkedIn:

MEDC Community Development

Facebook:

@MiPlaceNews

Twitter: @MiPlaceNews

